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Market Research for Real Estate

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### NEWPORT BEACH RETAIL CONSULTATION FIRST PHASE

Executive Summary Report and Exhibits

Prepared for CITY OF NEWPORT BEACH

July 21, 1995

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July 17, 1995

Mr. Ken Delino Assistant City Manager City of Newport Beach 330 Newport Boulevard Newport Beach, California 92658

SUBJECT: Summary Of First Phase Newport Beach Retail Consultation

P-298

Dear Mr. Delino:

The purpose of this executive summary letter report is to summarize the key conclusions and recommendations of our recently-completed first stage retail consultation pursuant to our contract dated April 12, 1995. Linda S. Congleton & Associates was retained by the City of Newport Beach to provide a general assessment of on-street retail conditions within various shopping districts of the City; to participate in on-site retail evaluations, meetings and presentations at your request; and to provide preliminary, more detailed research, conclusions and recommendations for the Central Balboa area. We would be pleased to continue this work with follow-up research for Corona Del Mar, Balboa Island and Mariners Mile, as well as second phase detailed implementation action plan programs for Central Balboa.

### NEWPORT BEACH'S ON-STREET RETAILING DYNAMICS

### City's Aging Demographics Result In Diminishing Retail Needs

A number of Newport Beach's structural demographic conditions constrain the amount of future retail spending the City can expect to capture from local residents. As shown on EXHIBITS 1-2, the median age of Newport Beach citizens is over 40 years, with over a quarter of its population (26.2%) in the pre-retiree and retiree age categories (over age 55). Our national research in retirement communities has shown that pre-retirees and retirees are very weak retail spenders, even when the households are very affluent, as they are in Newport Beach.

Retirement households are not generous shopping center spenders primarily because most of their home furnishings needs have long ago been met and because apparel needs are significantly less pressing in a casual, non-working lifestyle. In addition, their family apparel needs are diminished because their children are now typically adults living outside the community. Many retirees are highly concerned about their health and on restricted diets and they are therefore not big spenders at take-out and quick food establishments. Moreover, in contrast to dual working couples, such as those that abound in Irvine, retirees are poor consumers of time-saving foods such as gourmet cookies and pre-cooked deli items, because they have more time to cook. And finally, many retirees--even very affluent ones--are simply poor consumers in general because they tend to view their retirement savings as fixed in a very uncertain world with health concerns looming large on the horizon. Discretionary funds tend to be allocated for travel, retirement hobbies, grand-children gifts and perhaps children finishing their college education.

Prime retail consumers are growing families, such as those found in the City of Irvine (see EXHIBITS 3-4.) In contrast to Newport Beach's aging population, the City of Irvine's median age is ten years younger (31.6 years), with only 11.2% of its population over the age of 55 years. A quarter of Irvine's population is under the age of 18, and an additional 13.7% between the ages of 18 to 24 years, for a total of nearly 40% (38.7%) under the age of 24 years. In contrast, the City of Newport Beach contains 14.3% under the age of 18 years and 9% between the ages 18 and 24 years, for a total of only 23% under the age of 24 years. Moreover, Irvine's retail centers benefit from expected continued residential growth rates of nearly 6% a year, with recent average annual rates ranging from 6% to 7%. In contrast, most of the City of Newport Beach is built out, with virtually no growth in households experienced in recent years. To the extent growth is occurring, it is contained within the Newport Coast area, located some distance from most of the residentially-oriented neighborhood shopping within the City; moreover, new neighborhood-oriented facilities are planned to meet these new residents' weekly shopping needs.

While Newport Beach's median household income is only 12% higher than Irvine's (\$64,400 versus \$57,500), the lifestyle composition of Irvine households is more favorable for long-term for retail purchases. Whereas Irvine is expected to continue to attract growing families to its City, the higher pricing of Newport Beach housing will limit households to existing, aging couples and older, well-established families and retirees; the luxury and water-oriented housing of Newport Beach will be outside the financial means of most young, growing families. Therefore, as Newport Beach's residents continue to age in their existing homes, immediate retail demand will tend to diminish.

### Importance Of Non-Resident Spending

Newport Beach's on-street shopping districts are not supportable without patronage from those living outside the City limits. If the City were to adopt a policy that discouraged visitation from out-of-towners, and encouraged only retail uses supported by immediate residents, most of the City's existing retail and dining businesses would require demolition because the resident spending potential is insufficient to support all the square footage that currently exists. Cities popular with visitors, such as beach communities, typically contain large amounts of retail/dining space dependent upon out-of-town spending. Our retail research of other Southern California coastal retail projects has shown that the dominant shopping/dining groups consist of a combination of immediate residents and regional residents, with most frequent visitation coming from those who live closest to the shopping districts. Most of the "tourists" or visitors, therefore, are not those staying in overnight accommodations, but rather regional Southern California residents making a day visit to the beach, with those living closest, within perhaps a twenty minute drive time, coming more frequently than those who live farther away. The greater the popularity of the beach community, the more it draws visitors from outside its immediate residential base and the greater the amount of retail space it can support. Hotel visitors certainly play a critical role in a popular beach area such as Newport Beach, because overnight visitors, particularly vacationers, tend to spend more per shopping trip. However, the absolute annual numbers of visitor trips by overnight hotel guests are typically not as great as the trips generated by regional visitors due to the relatively greater ease of travel for Southern Californians.

Newport Beach has historically been a popular dining and beach visit trip for Orange County residents--not just those living within Newport Beach. Frequently, regional residents also bring out-of-town friends and relatives for a special day or evening visit. For many years, businesses within the water-oriented areas of Newport Beach have promoted their operations to area-wide office workers, hotel guests and regional Orange County residents, as well as local residents. In fact, because of the premier, upscale image of the City, Newport Beach restaurants have long served a wide Orange County dining market.

In order to highlight the importance of visitor patronage to Newport Beach businesses, we performed an expenditure potential demand analysis for Balboa Peninsula households to determine the amount of supportable resident-serving neighborhood center space (see EXHIBIT 9.) Because of the physical and psychological barrier created by the Peninsula, resident-serving neighborhood-type (such as grocery/drug store-anchored) retail uses are primarily supported by those living on the Peninsula and not those in other parts of Newport Beach because: (1) Other neighborhood centers located on the mainland side of Newport Beach serve off-Peninsula residents; and (2) Traffic congestion along the Peninsula during beach-going periods makes travel to these centers inconvenient. When mainland Newport Beach residents make day trips to the beach, they are indeed likely to shop and dine at grocery, food and retail establishments; during these trips, however, they are functioning as beach "visitors," whose visitation is less frequent than a resident who patronizes a neighborhood shopping center on a weekly basis.

Our supportable square footage methodology has proven effective for a myriad of master-planned and community settings and has been validated by operating shopping center sales and resident trade area figures. The capture rates used for convenience goods (50%-60%), restaurants/cafes (10%-15%) and shoppers goods (apparel, gifts, home furnishings and other general merchandise, 5%-6%) are based on analogous trade area captures of residents' total spending for neighborhood center types of goods and services. Neighborhood type retail uses do not capture 100% of the

spending potential because other types of centers, such as regional malls, power centers, discount value centers and specialty centers, as well as other shopping centers located outside the immediate resident trade area, capture portions of the residents' spending potential.

Whereas our research has shown that a single neighborhood center requires at least 4,000 to 7,000 occupied households for viable, thriving support, the Balboa Peninsula contains only 6,142 occupied households (see EXHIBITS 5-6) supporting a maximum of 94,400 square feet of resident-serving neighborhood center uses pursuant to our expenditure potential model (see EXHIBIT 9), equivalent to about one sizable center or two small shopping centers. This figure of 94,400 supportable square feet is based on strong sales-per-square-foot productivities for successful shopping centers. Indeed, the Peninsula contains two small shopping centers, one anchored by Lucky and one anchored by Vons Pavilion (currently undergoing renovation), as well as several small convenience markets. Resident-serving neighborhood retail is adequately supplied by these two centers and convenience markets, and the remaining amounts of retail space are primarily serving off-Peninsula visitors. Included in the 94,400-square-foot figure is a maximum of 7,500 square feet of restaurant space supportable, based on strong sales productivities, from Peninsula resident patronage. Therefore, Peninsula residents support a portion of the restaurant/cafe sales within numerous locations along the Peninsula, with selected restaurants catering more to residents and others catering more to off-Peninsula visitors.

Because Peninsula residents' neighborhood center type needs are primarily met by the Lucky and Vons Pavilion-anchored grocery store centers, a high percentage of the remaining retail space is dependent upon off-Peninsula resident patronage. Not surprisingly, many of the restaurants, in particular, as well as beach-oriented apparel and merchandise, are directly targeting visitors from outside the immediate area. For example, most of Central Balboa's retail is supported by off-Peninsula residents. According to City data and our estimates, Central Balboa contains about 154,000 square feet of retail space (see EXHIBIT 10), most of which is supported by those living off the Peninsula.

One of the primary reasons Peninsula residents have a diminished need to shop many of Central Balboa's retail shops is the lure of high-name-recognition local, regional and national chain specialty stores located within Newport Beach's upscale, department-store-anchored 1.2 million-square-foot Fashion Island regional mall. The mall serves many of the Peninsula and other Newport Beach residents' fashion, gift, home furnishings and other general merchandise needs. Unlike other affluent beach city residents without a close regional shopping center (such as Laguna Beach), Newport Beach city residents enjoy an extremely wide choice of general merchandise (i.e., shoppers goods) offerings in a convenient, one-stop shopping location at Fashion Island.

### Impacts Of New Regional Competition

Because Newport Beach's on-street shopping districts are highly dependent upon patronage from regional Orange County resident visitors, fierce competition from new and re-merchandised regional shopping/dining destinations in Orange County is the single most important factor affecting their vibrancy. Newly-introduced specialty retail and dining offerings located closer to regional Orange County residents' homes have negatively impacted Newport Beach's on-street shopping districts.

This phenomenon is not unique to Newport Beach. Many Southern California coastline communities and waterfront specialty projects are currently impacted by two broad retailing and dining competition trends:

- (1) During the middle 1980s, traditional regional malls experienced an explosion of new specialty retail offerings as owners expanded, renovated and revitalized their centers with new design elements and added square footage. These increased specialty offerings within department-store-anchored malls lessened the consumers' perceived need to seek all types of unanchored specialty shopping areas for unique gifts, apparel and home furnishings purchases.
- (2) During this same period, many new, highly successful themed restaurant concepts were introduced, frequently in non-waterfront locations within easy drive times of upper-middle income neighborhoods.

As traditional regional-serving retail centers experienced rapid growth in specialty retail and dining opportunities, most Southern California waterfront specialty center owners/managers and on-street shopping district landlords did little to improve their physical appearance significantly and generally did not upgrade key tenants by aggressively providing tenant improvement allowances to attract the best operators. In fact, most locations tended to do nothing, under the assumption that the strength of the water-oriented site would continually bring the needed customers.

This inappropriate assumption did not recognize the power of competition. While most water-oriented locations were difficult to access, particularly those located some distance from a major freeway (as in Newport Beach), and offered only limited, paid parking, traditional retail settings frequently provided safe, convenient, often freeway-accessible, fun shopping environments with free parking.

Our national research reveals that most consumers coming to water-oriented specialty shopping/dining destinations view the visit as a recreational trip to the waterfront, similar to the trip motivations of visitors to festival marketplaces such as Harborplace in Baltimore and Faneuil Hall in Boston. In other words, visitors' primary reason for coming is not to shop or eat, but rather simply to go for an outing to the waterfront. Because waterfront visits serve as an inexpensive leisure-time activity for modest income households and individuals (such as teenagers), in recent years many Southern California water-oriented projects have experienced disproportionately higher percentages of visitation from modest or low-income visitors who spend little or nothing and relatively lower proportions of local, middle or upper-middle income regional residents, the customer segment with the greatest propensity to spend.

Although modest income individuals have frequented Southern California's waterfront specialty retail/dining areas for many years, this phenomenon did not become a problem for coastline businesses as long as high numbers of households with greater spending power also visited and spent shopping and dining monies at water-oriented restaurants, quick foods and shops. But not only did traditional shopping and dining competition destinations located closer to affluent, regional Orange County residents reduce the perceived desire to travel farther to water-oriented destinations for a unique dining or shopping experience, new recreational/entertainment choices also became available to compete for the leisure-time dollars of upscale regional residents.

Affluent Orange County families enjoy a higher number of recreational, cultural and educational activities competing for their time than lower-income households with constrained spending power. For example, the Irvine Recreational Center, the introduction of virtual reality entertainment venues and new cinema/retail/dining entertainment projects, such as Triangle Square, all compete for the regional residents' share of recreational spending. These competing activities are often more complex, entertaining and compelling than a loosely structured day at the shoreline. As competitive recreational choices have proliferated for affluent Orange County baby boomer families, the families' entertainment expectations have increased, diminishing the overall appeal of older water-oriented specialty venues, such as those found along the Balboa Peninsula, that have not kept up with contemporary retailing, dining and entertainment merchandising.

### CENTRAL BALBOA'S MAJOR RETAIL ISSUES

### Central Balboa Contains Excellent Demographics -- But Too Few Of Them

The resident trade area for Central Balboa retailing is contained within an area bounded by census tract 628, which includes all households living from Peninsula Point in the south to 19th Street. The effective trade area is actually somewhat smaller, because residents living from about 15th to 19th Streets are more likely to be drawn to competitive neighborhood-serving facilities farther north along the Peninsula. However, for ease of quantification analysis, we cut off the resident trade area at the census tract boundary.

Central Balboa's resident trade area contained only 2,430 households, as of the 1990 census, and a population of 4,959 persons. Although median and average household incomes are high (\$53,900 and \$121,500 respectively), and 100% of the households are categorized by the highest expenditure potential lifestyle clusters (see EXHIBITS 7-8), there are too few households to support even a single resident-serving neighborhood shopping center. As discussed above, a minimum of 4,000 to 7,000 households are required to support even the smallest neighborhood-oriented shopping center, and Central Balboa has about half the households needed to support a thriving retail node.

A common phenomenon that occurs in very affluent communities is the vocal outcry for services and shops to meet their upscale needs. Frequently, we are retained by cities with pockets of small, but very wealthy residents, who want to see the "best" retail and dining venues within a short distance of their homes. This phenomenon frequently occurs in low density, semi-rural estate home areas or other physically separated pockets of affluence, such as the Balboa Peninsula. What these residents fail to understand is that retail businesses require high quantities of homes--not just affluence of individual homes--to be successful. For example, a single household spends a relatively fixed amount on grocery, drug, services (such as cleaners) and dining; although wealthy households will spend more on luxury goods, even their households have a rigid limit to the amount that is spent weekly on neighborhood, resident-serving uses. Typically, the more affluent a family, the more that is spent on non-neighborhood-serving goods and services, such as private schools, cars, travel, homes, furniture, etc. Even for discretionary apparel, jewelry and gifts purchases, at a certain point this amount of spending is also fixed, and to the extent these households do spend more, they tend to do so at department-store-anchored regional malls and other big-box-anchored centers.

Not surprisingly, therefore, the 154,200 square feet of Central Balboa retail and dining square footage is highly dependent upon non-resident support. Because only about half the number of households exists to support even the smallest center (say, 60,000 square feet), and because we believe much of the resident spending is being siphoned off to the two grocery-store-anchored centers to the north, dominant support for Central Balboa businesses must be coming from those living outside the immediate Central Balboa area. Because of Central Balboa businesses' dependence on non-Peninsula patronage, the City must make the following, critical policy decision: Either the Central Balboa area must be enhanced and improved to encourage visitation by non-resident spenders or the area will continue to suffer and lose retail sales, thereby resulting in vacant, non-vital retail space, and eventually demolition of space that can not be sustained with thriving businesses.

### Estimated Sales Indicate Many Central Balboa Businesses Are Suffering

Based on our confidential analysis of retail sales tax data and our estimated square footage allocations, we determined that a number of businesses are performing at weak, unhealthy sales productivity levels. Moreover, our estimated average sales productivities by retail categories indicated that restaurant/cafes and take-out/specialty foods are the two strongest retail categories, whereas shoppers goods (i.e., apparel, gifts, jewelry, hobby, etc.) represents the weakest category. Given the leisure-time nature of the Central Balboa visitor's trip motivation, the strength of food uses over shoppers goods purchases is not surprising. In fact, our research at other Southern California coastline projects indicates similar results: dining venues tend to outdo shoppers goods or specialty shop performances. One of the primary reasons for the differential in performance is the outstanding competition specialty retail shops face from small shops within the best department-store-anchored regional malls, such as South Coast Plaza and Fashion Island. In contrast, waterfront restaurants, particularly view-oriented venues, can frequently offer environments superior to regional mall restaurants--particularly those without entertainment-oriented or unique interiors.

Of the estimated total of 154,200 square feet of Central Balboa space, 22.5%, or about 34,650 square feet, consists of personal and financial services and recreation/entertainment space. An estimated 4% or nearly 6,000 square feet is estimated to be vacant. Excluding the service, recreational/entertainment uses and vacant spaces, most of Central Balboa's remaining 113,600 square feet of retail space consists of food and drinking space either in the form of grocery, take-out, specialty, cafes, restaurants and bars/lounges (see EXHIBIT 10). About 75,600 square feet, or two-thirds (66.5%) of the 113,600 square feet, consists of food/drinking uses, with only about 38,000 square feet (or one-third) dedicated to shoppers goods businesses.

Although shoppers goods businesses account for only about 38,000 square feet of the total area, these businesses are clearly suffering the most. Whereas strong shoppers goods retailers will typically perform at a minimum level of \$200 to \$250 per square foot, our estimated sales productivity level for this category is only about \$130 per square foot, based on 1993-1994 data and estimates for non-reporting uses. Based on existing patronage drawing conditions, there is a significant over-supply of shoppers goods space. If the area is unable to improve its ability to draw spenders to its shops, the health of shoppers goods space is likely to continue to deteriorate. Under current conditions, only about 25,000 square feet of shoppers goods is supportable based on a minimum of \$200 per-square-foot sales productivity; the area therefore contains an excess of about 13,000 square feet.

Although restaurants/cafes are performing well above shoppers goods tenants at an estimated average of about \$270 per square foot, it should be recognized that \$300 to \$350 per square foot productivities represent minimum acceptable productivities at strong on-street shopping districts, and that although several individual restaurants are performing at exceptionally high sales productivities, a number of others are showing very weak figures. Moreover, fast-food enterprises are truly suffering, with figures estimated at below \$180 per square foot; excellent fast food outlets average \$350 to \$600 per square foot and higher. These mediocre figures are the clearest indicator of weak traffic from customers who spend, because small fast-food outlets are the most dependent upon high shopper traffic volumes. Quick and specialty foods are also experiencing unimpressive figures, estimated at \$260 per square foot; excellent operations should exceed an average of \$300 to \$350 per square foot. Again, under current conditions, an over-supply of fast and quick foods exists based on under-performing revenue figures.

### Parking Policy Encourages Non-Spenders

The City's parking policies for Central Balboa do not reward shoppers and diners who spend money within shops and restaurants, and the metered spaces most convenient to the retail businesses are not managed in a manner that would discourage their use by non-spender beach-goers. The pricing structure of most Central Balboa parking sites are organized to accommodate all day beach-goers, not short-term (two-to-three-hour) shoppers or diners. The largest lot, the city-owned Balboa Pier Lot, charges \$0.50 per twenty minutes or \$1.50 per hour up to a maximum of \$7.00 per day (see EXHIBITS 11-12). Therefore, a patron wishing for a morning or an afternoon of shopping and dining, say four hours, must pay \$6.00. A beach-goer pays only \$7.00 to stay all day. Spending patrons in Central Balboa are not rewarded in any manner for shopping in Central Balboa; in fact, the current pricing structure discourages shoppers and diners from coming for a short-term stay because numerous, competitive locations can be found throughout Orange County that offer free, valet (\$1.00 tip) or favorable, validated parking.

Metered parking spaces at "A" and "B" Streets and about half the spaces in the lot at Washington Street charge \$.25 for 15 minutes or \$1.00 per hour, or only one-third the cost of the Balboa Pier Lot. Parking in the remaining Washington Street lot spaces and at the on-street meters in front of businesses is even less expensive, at only \$.25 per hour. Meters are limited to either two hours, one hour or thirty minutes. However, the time limits simply mean that a user must go back and feed the meters at the prescribed time period; nothing prevents the same user from staying in the same spot all day as long as the meters are fed. Therefore, very favorable pricing of the meters encourages some use of meters by all-day beach-goers and takes away valuable spots for those intending to spend at shops and restaurants. And because many beach-goers bring their own food and drinks and do not spend at shops, a high percentage of non-spenders are potentially absorbing valuable parking spaces for shoppers and diners.

In contrast, the City of Laguna Beach has instituted a parking management policy that ensures rotation of the short-term parking spaces in the business district by utilizing a parking patrol system that marks vehicles and distributes parking violations to those that stay in the same space longer than the limit stated. This management mechanism ensures a constant rotation of the parking in the business area. Laguna Beach also issues parking stickers to local residents allowing them to park at meters without paying. This has allowed the city to extend the meters into adjacent residential areas without complaint from the residents. Other cities, such as the City of Pasadena's Old Town and Downtown Long Beach, have instituted a parking validation system that rewards those who spend in shops and restaurants by providing them with favorably priced parking over those who spend nothing.

Newport Beach's parking policies provide none of the systems described above, and the City's businesses are sorely lacking any management program that encourages visitation by spending patrons. By implementing a comprehensive parking management plan, the City of Newport Beach can increase its mix of spenders and decrease the number of non-spenders who absorb parking spaces near the on-street shopping districts.

### Central Balboa's Need For Re-Merchandising & Physical Upgrading

On-street shopping districts that have been successful in the 1980s and 1990s are those that have distinguished themselves from the traditional retail settings in terms of physical environment and tenant composition. A successful on-street shopping district requires two key components: (1) The structural demographics of those living within about a twenty minute drive time must include a significant quantity of middle, upper-middle and affluent households; and (2) A distinguishing retail concept must be developed that is highly differentiated from a traditional regional mall setting.

Central Balboa clearly has strong demographics living within a twenty minute drive time--although the best demographics are those living just outside the immediate city limits. However, the on-street building stock and tenant mix have not been refurbished and revitalized, respectively. In contrast to strong on-street dining/shopping districts, such as Old Town Pasadena and Third Street Promenade in Santa Monica, building renovations and re-tenanting efforts have been minimal. Although Central Balboa may not have as much historic building stock as Old Town Pasadena, buildings such as the historic Pavilion structure and the history behind the Red Car lines that used to travel to the site are colorful, nostalgic set-pieces that distinguish the area from traditional retail settings. We encourage the City of Newport Beach and Central Balboa businesses to consider a second stage of research and marketing implementation action plan work aimed at realistically revitalizing the Central Balboa area.

We would be pleased to continue our efforts in implementing the second stage of work. Please give us a call if we can be of assistance.

Very truly yours,

LINDA S. CONGLETON & ASSOCIATES

Linda S. Congleton Principal

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### EXHIBIT 1 SUMMARY OF SELECTED DEMOGRAPHIC CHARACTERISTICS

## CITY OF NEWPORT BEACH, CALIFORNIA

	-	Avg.			]		AGE DISTRIBUTION	IBUTION		[				ETHNIC DISTRIBUTION	[ NO]
Year	0	Change	pulation Annual In Group Quarters 1/ Change & No.	uarters No.	0-17	18-24	0-17 18-24 25-44 45-54 55-64	45-54	55-64	65+	Median Age	Bispanic Origin	Black	Asian	Bispanic Origin Black Asian Other
0661	65,943		1.1%	700	13.3%	10.1%	35.9%	36.61	11.3%	15.5%	39.4	4.18	0.3%	2.9%	1.0%
1995	68,381	0.7%	1.0%	711	14.3%	9.0%	34.8%	15.6%	10.4%	15.8%	40.3	5.1%	0.48	4.0%	1.1%
2000	70,798	0.7%	1.0%	722	14.0%	8.7%	32.8%	17.48	10.5%	15.3%	41.3	6,2%	0.6%	5.1%	1.3%

		Avg.				HOUSEHOLD INCOME	INCOME]	
Year	Occupied Households	Annual Change	Owner- Occupied	Renter- Occupied	Average HH Size	Median	Average	
						6 19 19 19 19 19 19 19 19 19 19 19 19 19 1		3. 化化物量 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.
0661	30,870		55.6%	44.48	2.14	\$60,338	\$97,662	
1995	32,157	0.8%	57.1%	42.9%	2.13	\$64,417	\$120,650	
2000	33,374	0.7%	58.3%	41.7%	2.12	\$75,860	\$146,645	

Source: 1990 U.S. Census; 1995 Estimate and 2000 Projection per Urban Decision Systems, Inc.

### 07/20/95

### EXHIBIT 2 NEIGHBORHOOD LIFESTYLE CLUSTERS - 1994 OCCUPIED HOUSEHOLDS CITY OF NEWPORT BEACH, CALIFORNIA

Cluster Name Perc	ent 1/	Cluster Name Perc	ent 1/	Cluster Name Perce	ent 1/	Cluster Name Perce	nt 1/
ELITE SUBURBS	60.2%	URBAN UPTOWN	26.9%	SECOND CITY SOCIETY	0.8%	LANDED GENTRY	0.0%
Blue Blood Estates	12.5%	Urban Gold Coast	3.0%	Second-City Elite	0.0%	Country Squires	0.0%
Winner's Circle	25.0%	Money & Brains	4.3%	Upward Bound	0.0%	God's Country	0.0%
Executive Suites	14.3%	Young Literati	17.28	Gray Power	0.8%	Big Fish Small Pond	0.0%
Pools & Patios	8.5%	American Dreams	0.4%			Greenbelt Families	0.0%
Kids & Cul-de-Sacs	0.0%	Bohemian Mix	2.1%				
	*******				*******		
THE AFFLUENTIALS	5.2%	EXURBAN BLUES	0.0%	COUNTRY FAMILIES	0.0%		
Young Influentials	5.2%	New Homesteaders	0.0%	Big Sky Families	0.0%	TOTAL HIGHER INCOME/	
New Empty Nests	0.0%			New Eco-Topia	0.0%	EXPENDITURE CLUSTERS	93.2%
Boomers & Babies	80.0						
Suburban Sprawl	0.0%						
Blue-Chip Blues	0.0%						

### [------ SELECTED SUMMARY OF HIGH PERCENTAGE CLUSTERS 2/ -----]

OTAL HIGH PERCENTAGE CLUSTERS		REMAINING LIFESTYLE CLUSTERS	. 14.6%    TOTAL PERCENTAGE 100.0
Vinner's Circle [ New Money, Exec. Suburban Families oung Literati [ Upscale Urban Singles & Couples ] kxecutive Suites [ Upscale White-Collar Couples ] lue Blood Estates [ Elite Super-rich, Suburban Familie ools & Patios [ Established Empty Nesters ] oung Influentials [ Young Urban Professionals ]	17.28	Money & Brains Urban Gold Coast New Beginnings Bohemian Mix Upstarts & Seniors Gray Power Urban Achievers American Dreams New Empty Nests	4.3% 3.0% 2.2% 2.1% 1.1% 0.8% 0.7% 0.4% 0.0%

1/ Percent of Distribution of 1994 Occupied Households.

2/ Includes all clusters representing about 5% or greater of percentage distribution only.

See Appendix for Definitions of Neighborhood Lifestyle Clusters.

Source: PRIZM Clusters by Claritas Corporation; 1994 estimates by Urban Decision Systems, Inc.

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### EXHIBIT 3 SUMMARY OF SELECTED DEMOGRAPHIC CHARACTERISTICS

## CITY OF IRVINE, CALIFORNIA

		Avg.					IGE DISTRI	AGE DISTRIBUTION					ETHNIC D	ISTRIBUTI	ETHNIC DISTRIBUTION]
Year	Population 1/	Annual Change	Population Annual In Group Quarters 1/ Change & No.	puarters No.	0-17	18-24	0-17 18-24 25-44 45-54 55-64 65+ Age	45-54	55-64	65+	Median Age	Hispanic Origin	Black	Asian	Hispanic Origin Black Asian Other
1980	59,408		5.1%	3,221	28.6%	12.7%	39.5%	9.38	6.2%	3.7%	29.3	6.8%	1.5%	7.6%	3.4%
1990	108,157	6.2%	2.0%	2,173	24.4%	13.9%	38.8%	11.7%	5.6%	5.8%	E.1E	6,38	1.8%	18.1%	2.2%
1994	126,120	3.9%	1.45	1,737	25.0%	13.7%	37.0%	13.0%	5.4%	5.8%	31.6	7.1%	1.83	20.0%	2.0%
6661	145,110	2.8%	0.9%	1,324	25.0%	13.7%	34.6%	14.7%	5.9%	6.1%	32.0	8.53	1.8%	22.2%	2.0%

		Avg.				[ HOUSEHOLD INCOME	INCOME]	
Year		Annual Change	Occupied Annual Owner- Renter- Ave Households Change Occupied HH	Renter- Occupied	Average HH Size	Median	rage Size Median Average	
1980	21,296		72.7%	27.3%	2.79	\$38,709	\$35,076	
0661	40,257	6.63	62.5%	37.5%	2.69	\$56,306	\$68,754	
1994	53,039	7.1%	60,3%	39.7%	2.38	\$57,529	\$72,890	
1999	70,801	5.9%	59.1%	40.9%	2,05	\$63,243	\$77,501	

Source: 1980 and 1990 U.S. Census; 1994 Estimate and 1999 Projection per Urban Decision Systems, Inc.

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EXHIBIT 4 NEIGHBORHOOD LIFESTYLE CLUSTERS - 1994 OCCUPIED HOUSEHOLDS CITY OF IRVINE, CALIFORNIA

0.0% 0.0% 0.0% 92.2% \$0.0% Percent 1/ 111111 EXPENDITURE CLUSTERS ..... LANDED GENTRY...... TOTAL HIGHER INCOME/ -God's Country Big Fish Small Pond Greenbelt Families --- Cluster Name Country Squires 0.0% 0.0% \$0.0% 1.74 Percent 1/ SECOND CITY SOCIETY ..... COUNTRY FAMILIES..... -Second-City Elite Upward Bound --- Cluster Name Big Sky Families New Eco-Topia HIGHER INCOME/EXPENDITURE CLUSTERS Gray Power 80.0 0.0% 0.0% 0.0% 0.0% 0.0% 80.0 \$0.0% Percent 1/ URBAN UPTOWN..... EXURBAN BLUES..... THE PARTNERS PARTNEPS PARTNERS -Cluster Name Money & Brains Young Literati American Dreams Urban Gold Coast New Homesteaders Bohemian Mix -14.6% 4.2% 0.0% 0.0% 9.2% 26.9% 25.9% 0.8% 9.0% 18.8% Percent 1/ 71.78 -----ELITE SUBURBS..... THE AFFLUENTIALS ..... Hlue Blood Estates Winner's Circle Executive Suites Pools & Patios Kids & Cul-de-Sacs Young Influentials Boomers & Babies Suburban Sprawl Blue-Chip Blues Cluster Name New Empty Nests 1

SELECTED SUMMARY OF HIGH PERCENTAGE CLUSTERS 2/

Cluster Name Percent 1/	REMAINING LIFESTVLE CLUSTERS. 4.2%   TOTAL PERCENTAGE 100.0%	Gray Power 1.7% Military Quarters 1.0% Pools & Patios 0.6% Hometown Retired 0.6% Family Scramble 0.2%	
Percent 1/ CI	95.8% REMAIN	26.9% Gray Power 25.9% Military Q 14.6% Pools & Pa 9.2% Hometown R 9.0% Family Scr 4.2%	
Cluster Name Characteristics efcent 1/	TOTAL HIGH PERCENTAGE CLUSTERS	<pre>[ New Money, Exec. Suburban Families ] [ Upscale White-Collar Couples ] [ Young Urban Professionals ] [ Young Urban Framilies ] [ Upscale Suburban Families ] [ Upscale Suburban Families ] [ Collage Town Singles ] [ Young Mobile City Singles ]</pre>	
CTUSLEY NAME	TOTAL HIGH PERCENTAGE	Winner's Circle Executive Suites Young Influentials Blue Blood Estates Kids & Cul-de-Sacs Town & Gowns New Beginnings	

1/ Percent of Distribution of 1994 Occupied Households.
2/ Includes all clusters representing about 5% or greater of percentage distribution only.
See Appendix for Definitions of Neighborhood Lifestyle clusters.
Source: PRIZM Clusters by Claritas Corporation; 1994 estimates by Urban Decision Systems, Inc.

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# EXHIBIT 5 SUMMARY OF SELECTED DEMOGRAPHIC CHARACTERISTICS

## BALBOA PENINSULA, NEWPORT BEACH, CA 1/

		- 5AU				NOTINGTWISTO 398		计法书 医子宫束 医异常原放 化				ETHNIC D	ISTRIBUTI	ETHNIC DISTRIBUTION]
Year Popul	Population 2/	Annual Change	In Group Quarters % No.	0-17	18-24	25-44	45-54	55-64	65+	Median Age	Hispanic Origin	Black	Asian	Other
			种植物植物植物的复数动物体和植物体有利的药物和有效的复数形式化物体化体有效的现在分词		Non and a state of a		****	122322000	******	***	****		****	建苯基基 化化化化化化化化化化化化化化化化化化化化化化化化化化化化化
1990	13,003		0.0%	0 8.9%	\$ 17.5%	40.6%	10.6%	9.6%	12.9%	33.7	4.8%	0.3%	1.6%	1.4%
1995 12	12,995	0.0%	0.0%	0 10.3%	\$ 16.1%	40.19	11.6%	8.7%	13.2%	34.5	5.7%	0.43	2.5%	1.4%
2000 12	12,973	0.0%	0.0%	0 12.3%	\$ 15.18	38.0%	13.28	8.7%	12.7%	35.5	6.9%	0.48	3.3%	1.6%

		Avg.				[ HOUSEHOLD INCOME	INCOME	
Year	Occupied Households	A U	Owner- Occupied	Renter- Occupied	Average HH Size	Median	Average	
****				****	***	伨錉覾錉 <b>絑銌か存住于水压运送就是用的的能能能能做这些大大子这些活动的你的外有可以</b> 不过这些过度 <mark>的能能能能能能能能能能能能能能能能能能能能能能有有可能的的能能能能能能能能能</mark> 能能能能能能能能能能		计可称的 化化合物 化化合物 化化合物 化化合物 化化合物 化化合物 化化化合物 化化化合物 化化合物 化化合物
1990	6,109		43.5%	56.5%	2.13	\$53,310	\$93,806	
1995	6,142	0.1%	43.0%	57.0%	2.12	\$57,380	\$113,982	
2000	6,151	0.0%	42.5%	57.5%	2.11	\$66,828	\$136,336	

1/ Includes census tracts 528, 529 & 535 in Newport Beach, CA. 2/ Population figures do not include persons in group quarters.

Source: 1990 U.S. Census; 1995 Estimate and 2000 Projection per Urban Decision Systems, Inc.

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# EXHIBIT 6 NEIGHBORHOOD LIFESTYLE CLUSTERS - 1994 OCCUPIED HOUSEHOLDS BALBOA PENINSULA, NEWPORT BEACH, CA /1

Percent 2/	0.0%	0.0 40.0 40.0 40.0		100.0%
Cluster Name Percent 2/	LANDED GENTRY0.0%	Country Squires God's Country Big Fish Small Pond Greenbelt Families		TOTAL HIGHER INCOME/ EXPENDITURE CLUSTERS 100.0%
		0.08 80.0 80.09		0.0% 0.0%
Cluster Name F	SECOND CITY SOCIETY 0.0%	Second-city Elite Upward Bound Gray Power	0.0% COUNTRY FAMILIES 0.0%	Big Sky Families New Eco-Topia
Percent 2/		0.0% 10.8% 37.0% 2.1% 10.8%	. 0.08	0.0%
Cluster Name Percent 2/ Cluster Name Percent 2/	URBAN UPTOWN 60.7%	Urban Gold Coast Money & Brains Young Literati American Dreams Bohemian Mix	EXURBAN BLUES	New Homesteaders
Percent 2/	. 22.7%	0.0% 9.8% 12.9% 0.0% 0.0%	. 16.6%	16.6% 0.0% 0.0% 0.0% 0.0%
Cluster Name Percent 2/	ELITE SUBURBS 22.7%	Blue Blood Batates Winner's Circle Executive Suites Pools & Patios Kids & Cul-de-Sacs	THE AFFLUENTIALS 16.6% EXURBAN BLUES 0.0%	Young Influentials New Empty Nests Boomers & Babies Suburban Sprawl Blue-Chip Blues

100.0% TOTAL PERCENTAGE ..... 2.1% 2.18 Percent 2/ REMAINING LIFESTYLE CLUSTERS. --- Cluster Name ---American Dreams 97.9% 37.0% 16.6% 12.9% 10.8% 10.8% 9.8% Percent 3/ TOTAL HIGH PERCENTAGE CLUSTERS...... SELECTED SUMMARY OF HIGH PERCENTAGE CLUSTERS 3/ [ Upscale Urban Singles & Couples ] [ Young Urban Professionals ] [ Upscale White-Collar Couples ] [ Bohemian Singles & Couples ] [ Sophistocated Townhouse Couples ] [ Executive Suburban Families ] ----- Characteristics ----------Young Literati Young Influentials Executive Suites --- Cluster Name Money & Brains Winner's Circle Bohemian Mix

Includes Census Tracts 628, 629 and 635.
 Percent of Distribution of 1995 Occupied Households.
 Includes all clusters representing about 5% or greater of percentage distribution only.
 Ree Appendix for Definitions of Neighborhood Lifestyle Clusters.
 Source: PRIZM Clusters by Claritas Corporation; 1995 estimates by Urban Decision Systems, Inc.

EXHIBIT 7 SUMMARY OF SELECTED DEMOGRAPHIC CHARACTERISTICS

CENTRAL BALBOA, NEWPORT BEACH, CA 1/

					[]	Y	[ AGE DISTRIBUTION	LBUTION -		_			ETHNIC L	ISTRIBUTI	ETHNIC DISTRIBUTION]
Year		Annua1 Change	Population Annual In Group Quarters 2/ Change % No.	MO.	0-17		18-24 25-44 45-54 55-64	45-54	55-64	65+	65+ Åge	Origin	Black	Asian	uispanic Origin Black Asian Other
1990	4,959		0.0%	0	10.3%	13.5%	41.7%	11.1%	10.1%	13.48	33.7	5.18	85.0	1.29	1.5%
1995	4,888	-0.3%	0.0%	0	11.6%	11.6%	41.3%	12.5%	9.4%	13.6%	34.5	6.4%	0.5%	35.1	1.6%
2000	4,802	-0.4%	90.0%	0	13.4%	10.4%	39.08	14.5%	9.7%	13.0%	35.5	8.1%	0.6%	2.7%	1.7%

						[ HOUSEHOLD INCOME]	INCOME]	[BOUSEBOLD SIZE]	HOUSEHOLI	BIZE	[
Year		Annual Change	Owner- Occupied	Renter- Occupied	Average HH Size	Occupied Annual Owner- Renter- Average Doccupied HH Size Median Average person persons persons persons persons and Average Doccupied Doccupied HH Size Median Average Doccupied	Average	1 person person	1 2 3-4 person persons persons	3-4 BISONS	5+ persons
1990	2,430		42.48	57.6%	2.04	\$48,301	\$96,295	35,3%	39.18	22.8%	2.78
1995	2,416	-0.18	43.0%	57.0%	2.02	\$53,962	\$121,562	35.5%	38.8%	23.1%	2.7%
2000	2,390	-0.2%	43.6%	56.4%	2.01	\$63,940	\$149,658	35.6%	38.6%	23.18	2.78

Includes census tract 628 in Newport Beach, CA.
 Population figures do not include persons in group quarters.

Source: 1990 U.S. Census; 1995 Estimate and 2000 Projection per Urban Decision Systems, Inc.

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# EXHIBIT 8 NEIGHBORHOOD LIFESTYLE CLUSTERS - 1994 OCCUPIED HOUSEHOLDS CENTRAL BALBOA, NEWPORT BEACH, CA /1

Percent 2/	0.0%	0.0 80.0 80.0 80.0		100.0%
Percent 2/ Cluster Name Percent 2/ Cluster Name Percent 2/	LANDED GEWTRY 0.0%	Country Squires God's Country Big Fish Small Pond Greenbelt Families	THE APPLUENTIALS	TOTAL HIGHER INCOME/ EXPENDITURE CLUSTERS 100.0%
Percent 2/		0.08 0.06 80.0		0.0% 0.0%
Cluster Name	SECOND CITY SOCIETY 0.0%	Second-City Elite Upward Bound Gray Power	COUNTRY PAMILLES 0.0%	Big Sky Families New Eco-Topia
Percent 2/	0.0%	0.0% 0.0% 0.0% 0.0%	0.0%	0.0%
Cluster Name P	ELITE SUBURBS 57.7% URBAN UPTOWN 0.0%	Urban Gold Coast Money & Brains Young Literati American Dreams Bohemian Mix	THE AFFLUENTIALS 42.3% EXURBAN BLUES 0.0%	New Homesteaders
Percent 2/	57.7%	0.0% 24.8% 32.9% 0.0%	42.3%	42.3% 0.0% 0.0% 0.0%
Cluster Name Percent 2/	ELITE SUBURBS	Blue Blood Estates Winner's Circle Executive Suites Pools & Patios Kids & Cul-de-Sacs	THE APPLUENTIALS	Young Influentials New Empty Nests Boomers & Babies Suburban Sprawl Blue-Chip Blues

Cluster Name Characteristics Percent 3/ Cluster Name Percent 2/	REMAINING LIPESTYLE CLUSTERS. 0.0% TOTAL PERCENTAGE 100.0%		
Percent 2/	0.08		
Perce	JSTERS.		
B	REMAINING LIFESTYLE CLUSTERS. 0.0%		
ster Nam	SELLIPES		
Cluster Name	REMAINT		
Percent 3/	TOTAL HIGH PERCENTAGE CLUSTERS 100.0%	42.3% 32.9% 24.8%	
Pel			
THE REAL PROPERTY.		ls ] uples ] lies ]	
		essiona Mar Co Mar Fami	
		ban Prof White-Cc e Suburb	
The second second	USTERS.	Young Urban Frofessionals ] Upscale White-Collar Couples Executive Suburban Families ]	
Contraction of the local division of the loc	TAGE CI		
2001- 122120	H PERCEN	Young Influentials Executive Suites Winner's Circle	
1 1	TC	a s	

Includes Census Tract.
 Percent of Distribution of 1995 Occupied Households.
 Percent of Distribution of 1995 Occupied Households.
 Includes all clusters representing about 5% or greater of percentage distribution only.
 See Appendix for Definitions of Neighborhood Lifestyle Clusters.
 Source: PRIZM clusters by claritas Corporation; 1995 estimates by Urban Decision Systems, Inc.

EXPENPOT

EXHIBIT 9 Supportable Retail Expenditure Potential & Theoretical Supportable Retail Space for Traditional Grocery-Anchored Center: --- BALBOA PENINSULA PRIMARY TRADE AREA ------- TODAY'S RESIDENT MARKET ----6,142 HOUSEHOLDS 1/ MEDIAN HOUSEHOLD INCOME 1/ \$57,380 TOTAL DISPOSABLE INCOME (000) 2/ \$296,491 SELECTED SHOPPER'S GOODS: 3/ Expenditure Potential (000) \$37,002 \$37,002 Estimated Optimum Capture Rates 5.0% - 6.0% Supportable Sales Estimate (000) \$1,850 \$2,220 RESTAURANTS/CAFES: 4/ \$15,032 \$15,032 Expenditure Potential (000) 10.0% - 15.0% Estimated Optimum Capture Rates Supportable Sales Estimate (000) \$1,503 - \$2,255 CONVENIENCE GOODS: 5/ Expenditure Potential (000) \$51,382 \$51,382 50.0% - 60.0% Estimated Optimum Capture Rates Supportable Sales Estimate (000) \$25,691 - \$30,829 TOTAL BALBOA PENINSULA PRIMARY TRADE AREA: Expenditure Potential (000) \$103,416 \$103,416 28.1% - 34.1% Overall Capture Rate Total Supportable Sales Estimate (000) \$29,044 - \$35,304

Page 1 of 3

EXPENPOT Page 2 of 3 EXHIBIT 9 Supportable Retail Expenditure Potential & Theoretical Supportable Retail Space for Traditional Grocery-Anchored Center: --- BALBOA PENINSULA PRIMARY TRADE AREA ------- TODAY'S RESIDENT MARKET ----[-----TOTAL PROJECT SALES------] SELECTED SHOPPER'S GOODS: 3/ Total Project Supportable Sales Estimate (000) \$1,850 \$2,220 7,400 - 11,101 Estimated Space Supported (based on \$200 - \$250/s.f.) RESTAURANTS/CAFES: 4/ Total Project Supportable Sales Estimate (000) \$1,503 - \$2,255 Estimated Space Supported 4,295 - 7,516 (based on \$300 - \$350/s.f.) -----CONVENIENCE GOODS: 5/ Total Project Supportable Sales Estimate (000) \$25,691 - \$30,829 46,711 - 61,658 Estimated Space Supported (based on \$500 - \$550/s.f.) TOTAL SHOPPER'S GOODS, RESTAURANTS/CAFES AND CONVENIENCE GOODS (excludes Recreation/Community, Financial/Personal Services and Office Space): \$29,044 - \$35,304 Total Supportable Sales Estimate (000) 58,406 - 80,275 Total Estimated Space Supported \$440 Total Estimated Sales per Square Foot \$497 -ADD RECREATION/COMMUNITY AND FINANCIAL/PERSONAL SERVICES: 12.0% - 15.0% Percent of Total Square Footage Estimated Space Supported 7,964 - 14,166 Total Supportable Retail Square Footage 66,371 - 94,441

EXPENPOT

Page 3 of 3

EXHIBIT 9 Supportable Retail Expenditure Potential & Theoretical Supportable Retail Space for Traditional Grocery-Anchored Center: --- BALBOA PENINSULA PRIMARY TRADE AREA ------- TODAY'S RESIDENT MARKET ----

### FOOTNOTES:

- 1/ See EXHIBIT 3 "Summary of Selected Demographic Characteristics: Balboa
  Peninsula."
- 2/ Per 1990 Survey of Current Business Data.
- 3/ Shopper's Goods include expenditures made at apparel and accessories stores, small home furnishings, shoes, jewelry, books, sporting goods, gifts, luggage and miscellaneous shopper's goods stores; per 1990 Survey of Current Business Data.
- 4/ Restaurants/Cafes include expenditures made on purchased meals and beverages; per 1990 Survey of Current Business Data.
- 5/ Convenience Goods include expenditures made at grocery stores, foods-to-go, drug stores, liquor stores, medical supplies/ prescriptions, auto accessories, plants, and cleaning/polishing supplies; per 1990 Survey of Current Business Data.

sqftsmry

	Central Balb	LOCATIONS BY BUSINESS CATEGOR oa Area Businesses	
====			Estimated
	Category of Business		Square Feet
I	CAFES AND RESTAURANTS (2) 10 Operations; Average Size	3950 square feet; Total: Percent of Area Total:	39,500 25.6%
II	BARS, TAVERNS & COCKTAIL LO 3 Operations; Average Size	UNGES 1800 square feet; Total: Percent of Area Total:	5,400 3.5%
III	FAST-FOOD RESTAURANTS (2) 13 Operations; Average Size	1100 square feet; Total: Percent of Area Total:	14,300 9.3%
IV	TAKE-OUT AND SPECIALTY FOOD 8 Operations; Average Size		5,000 3.2%
		Food Service Total: Percent of Area Total:	64,200 41.6%
		Percent of Total Food Servic Convenience & Shopper's Good	
V	GROCERY/DRUG/CONVENIENCE GO 3 Operations; Average Size		11,400 7.4%
VI	SHOPPER'S GOODS (4) 38 Operations; Average Size	1000 square feet; Total: Percent of Area Total:	38,000 24.6%
		Total Food Service, Convenience & Shopper's Good Percent of Area Total:	s: 113,600 73.7%
VII	PERSONAL AND FINANCIAL SERV 10 Operations; Average Size		10,000 6.5%
VIII	RECREATION & ENTERTAINMENT 17 Operations; Average Size		24,650 16.0%
IX	VACANT RETAIL SPACE 7 Spaces; Average Size 850	square feet; Total: Percent of Area Total:	5,950 3.9%
		Grand Total:	154,200

NOTES:

- Estimated square-footages derived from total building square-footages provided by City of Newport Beach Planning and Building Dept. and LCA field observations.
- (2) Restaurants" are defined as food service establishments with table service; "Fast-food" establishments have counter service only; "Take-out" indicates no on-site dining area.
- (3) Convenience Goods include expenditures made at grocery stores, drug stores, liquor stores, medical supplies/prescriptions, auto accessories plants and cleaning & polishing supplies; per 1990 Survey of Current Business Data.
- (4) Shoppers Goods include expenditures made at apparel and accessories stores, small home furnishings, shoes, jewelery, books, sporting goods, gifts, luggage, and miscellaneous shopper's goods stores; per 1990 Survey of Current Business Data.
- (5) Does not include Balboa Theater; currently closed.

	EXHIBIT 11				
CENTRAL	BALBOA	BUSINESS	AREA	PARKING	

		LBOA BUSINESS ARE	
Location		No. of Spaces	Rates
Balboa Pier Lot (foot of Palm St.)	Attended Lot	611	\$0.50/20 mins. max \$7.00 all day
Washington St. Lot (foot of Washington)	Metered Lot	27	\$0.25/15 mins. max \$6.00 for 6 hrs.
		29	\$0.05/12 mins max \$0.50 for 2 hours
"A" Street Lot (foot of "A" St.)	Metered Lot	87	\$0.25/15 mins. max \$6.00 for 6 hrs.
"B" Street Lot (foot of "B" St.)	Metered Lot	43	\$0.25/15 mins. max \$6.00 for 6 hrs.
Balboa Boulevard (from "A" St. to Adams St.)	On-street Meters	31	\$0.05/12 mins max \$0.25 for 1 hour
Addins St.)		11	\$0.05/12 mins max \$0.15 for 30 mins.
Bay Avenue (from Main St. to Adams St.)	On-street Meters	36	\$0.05/12 mins max \$0.50 for 2 hours
Bay Avenue Lot	Metered Lot	7	\$0.05/12 mins max \$0.50 for 2 hours
Palm Street (from Balboa Bl. to Oceanfront)	On-street Meters	6	\$0.05/12 mins max \$0.25 for 1 hour
Palm Street Lot (under const.)	Metered Lot	38	\$0.05/6 mins max \$1.00 for 2 hours
Edgewater Place Structure	Valet Only	230	<pre>\$1.00/20 mins. max \$7.00 \$2.25 total w/ Newport Landing validation</pre>

### Total

1156

Businesses with parking for their own clientele.

Dillman's Restaurant Balboa Pavillion	24 20 (valet only)
Balboa Market	16
Pavillion Realty	10
Bal Harbor Liquor	9
Pizza Hut	6
Britta's Cafe	4
Total	85

### EXHIBIT 12 QUALITATIVE FACTORS AFFECTING PARKING

Location	Convenience	Security	Other
(attended lot at	Main St. businesses 1-4 blocks Balboa Bl. businesses 1-5 blocks Fun Zone 2-4 blocks Newport Landing 3-5 blocks	Fair - attendant present until 10 p.m. but can be dark at beach end.	Largest lot in area; 611 cars. Pricing is oriented to beachgoers; \$1.50 for 1 hour, only \$7.00 all-day.
Washington St. Lot (metered lot at foot of Washing- ton Street)	Main St. businesses 0-3 blocks Balboa Bl. businesses 1-3 blocks Fun Zone 3 blocks Newport Landing 5 blocks	Good - heavy foot traffic, businesses adjacent.	Very convenient for both beach & shopping. Less expensive than Pier Lot lot \$1.00/ hr vs. \$1.50.
"A" Street Lot (metered lot at foot of "A" St.)	Main St. businesses 1-3 blocks Balboa Bl. businesses 1-3 blocks Fun Zone 4 blocks Newport Landing 6 blocks	Fair - heavy foot traffic, can be a little dark.	Lot most convenient to beach and pier.
"B" Street Lot (metered lot at foot of "B" St.)	Main St. businesses 3-5 blocks Balboa Bl. businesses 3-5 blocks Fun Zone 6 blocks Newport Landing 8 blocks	Poor - very remote from any activity.	Primarily beach parking: located outside BID and very inconvenient to stores & restaurants.
Balboa Boulevard (on-street meters from "A" St. to Adams St.)	Main St. businesses 0-4 blocks Balboa Bl. businesses 0-4 blocks Fun Zone 2-3 blocks Newport Landing 2-6 blocks	Good - heavy foot & auto traffic.	Oriented to shoppers; meters max at either 30 minutes or one hour.
Bay Avenue E. (on-street meters from Main St. to Adams St.)	Main St. businesses 0-4 blocks Balboa Bl. businesses 1-4 blocks Fun Zone 0-2 blocks Newport Landing 0-3 blocks	Fair - little traffic on street.	One-way street, can be difficult to access.
Bay Avenue Lot (metered lot on Bay Ave. between Main & Wash. Sts.)	Main St. businesses 1-2 blocks Balboa Bl. businesses 1-2 blocks Fun Zone 1 block Newport Landing 3 blocks	Fair - poorly visible behind businesses.	Very small city-owned lot, difficult to access.
Palm Street (on-street meters from Balboa Bl. to Oceanfront)	Main St. businesses 2-4 blocks Balboa Bl. businesses 0-3 blocks Fun Zone 2-3 blocks Newport Landing 3-4 blocks	Good - heavy foot traffic, businesses adjacent.	6 spaces, all between Balboa Bl. & Oceanfront.
Palm Street Lot (metered lot under construction at Palm St. & Bay Ave.)	Main St. businesses 1-3 blocks Balboa Bl. businesses 0-3 blocks Fun Zone 1 block Newport Landing 1-2 blocks	Good - excellent visibility & heavy foot & auto traffic.	New city lot still under construction. When done, this will be an asset to businesses.
Edgewater Place Structure (structure on Adams St. at Bay Ave.)	Main St. businesses 2-5 blocks Balboa Bl. businesses 1-5 blocks Fun Zone 2 blocks Newport Landing 0 blocks	Excellent - attendant & valets present.	Privately owned structure; all parking is done by valets; expensive for shopping & can be a wait.

Other parking: There is a limited amount of unmetered on-street parking in some of the residential side streets. This tends to be monopolized by local residents and very early beach-goers. There are a limited number (about 12) 10-minute loading and unloading only spaces located in front of the Post office and some of the restaurants.