



May 3, 2021

2800 Executive Way
Miramar, FL 33025

spirit.com

By email to KRieff@newportbeachca.gov and mail

City of Newport Beach
100 Civic Center Drive
Newport Beach, CA 92660

Dear Council Member Dixon:

Thank you for your gracious letter of April 15, recognizing Spirit's commitment to low-carbon, low-noise operations. We are a consistent worldwide leader in fuel efficiency and quiet operations, thanks to our newest-generation aircraft, optimized flight path software, lightweight seating and many other deliberate initiatives that underscore our commitment to climate priorities and to residents of the communities we serve.

As you know, we are also the price leader among airlines, helping to save consumers hundreds of millions per year, regardless of whether they choose to fly Spirit. Moreover, as one of the most on-time carriers according to US DOT metrics, we think the combination of low fares and reliability presents a unique and fantastic value to our Guests.

Our airline has attracted considerable recognition, winning awards for best-in-class service, maintenance processes, community service and quiet operations. Just recently, we were designated one of Fortune Magazine's World's Most Admired Companies for 2021, one of only three US airlines (and the only ultra-low-cost airline) to receive that honor. In addition, last week we were recognized by Forbes as being one of the Best Companies for Diversity in the U.S.

We are delighted to have added Newport Beach and Orange County to our growing network and look forward to many years of service to your community.

With best regards,

A handwritten signature in black ink, appearing to read "John Kirby".

John Kirby
Vice President, Network Planning